

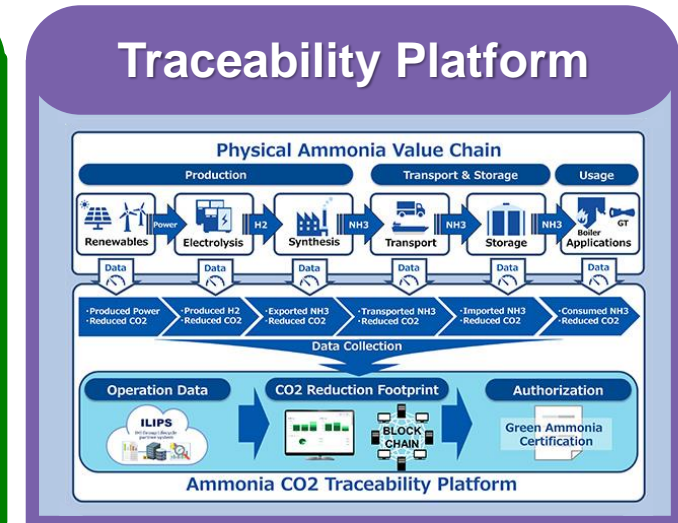
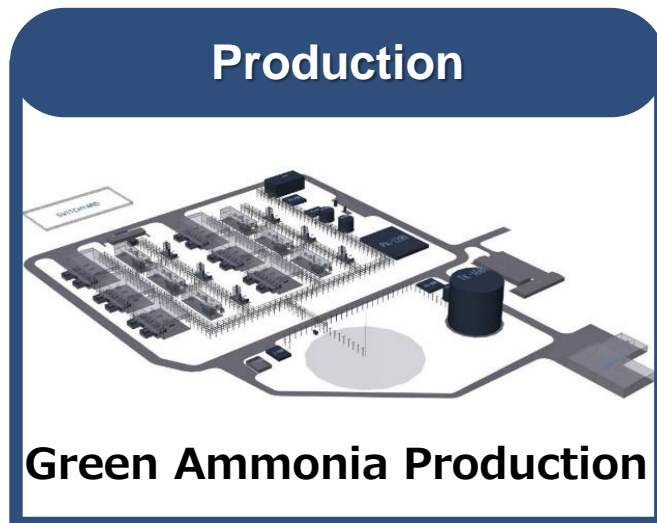
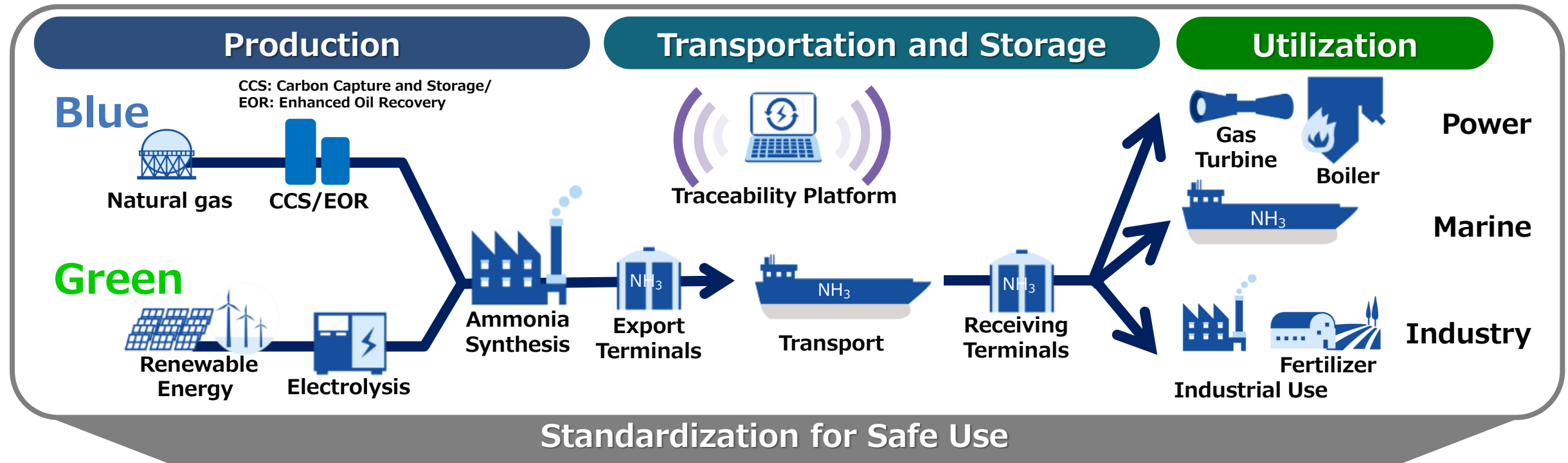
Fuel Ammonia Value Chains The Key to Achieving Carbon Neutrality

IHI

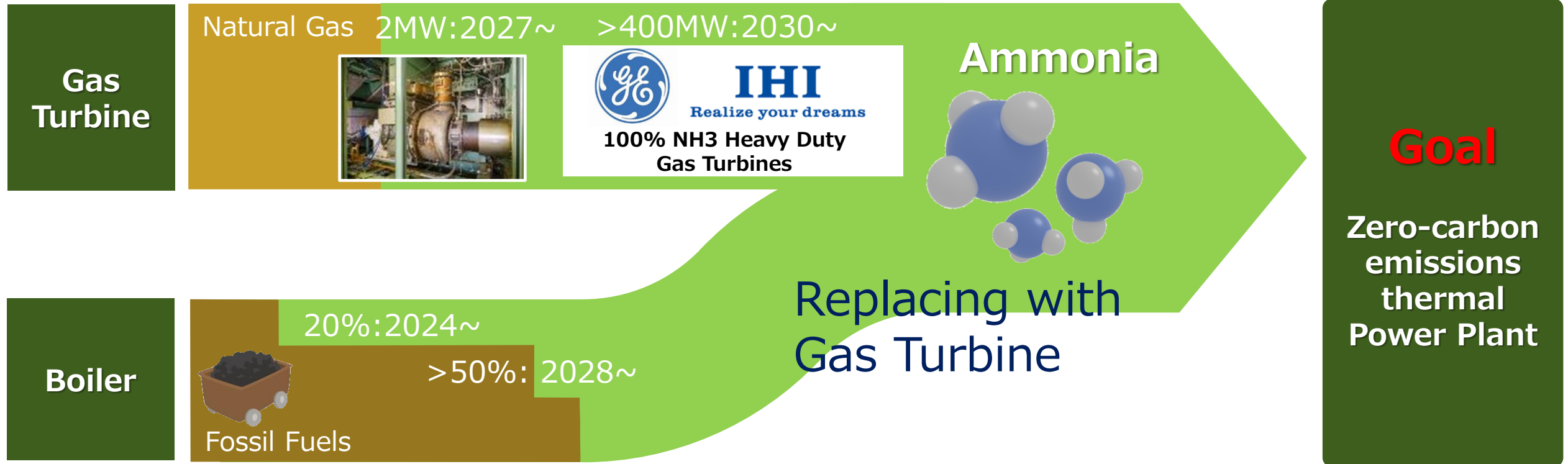
September 29th, 2023

Hiroshi IDE
President
Chief Executive Officer
I H I Corporation

Building Clean Fuel Ammonia Value Chain



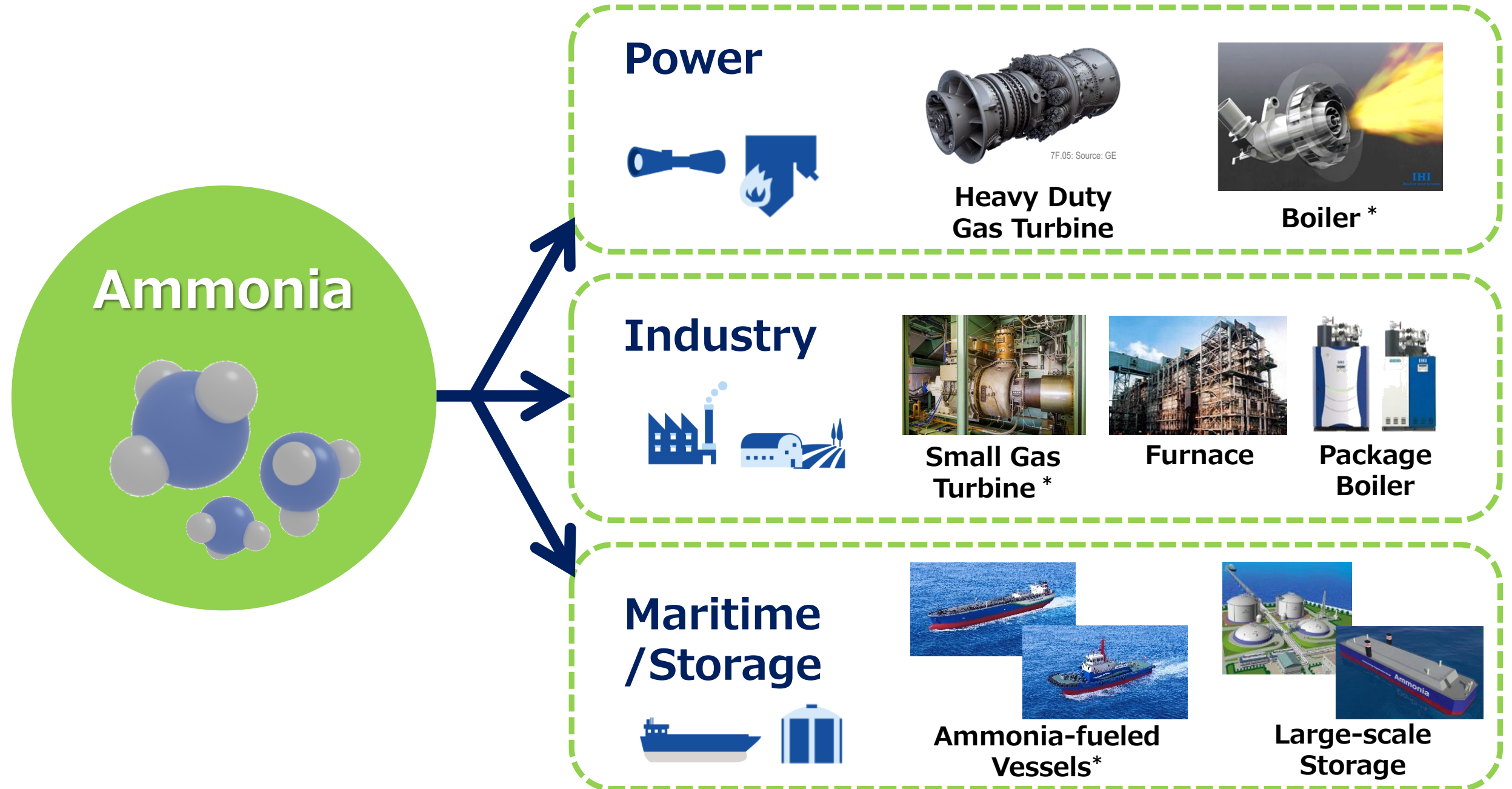
Newbuild & Retrofit of Ammonia combustion



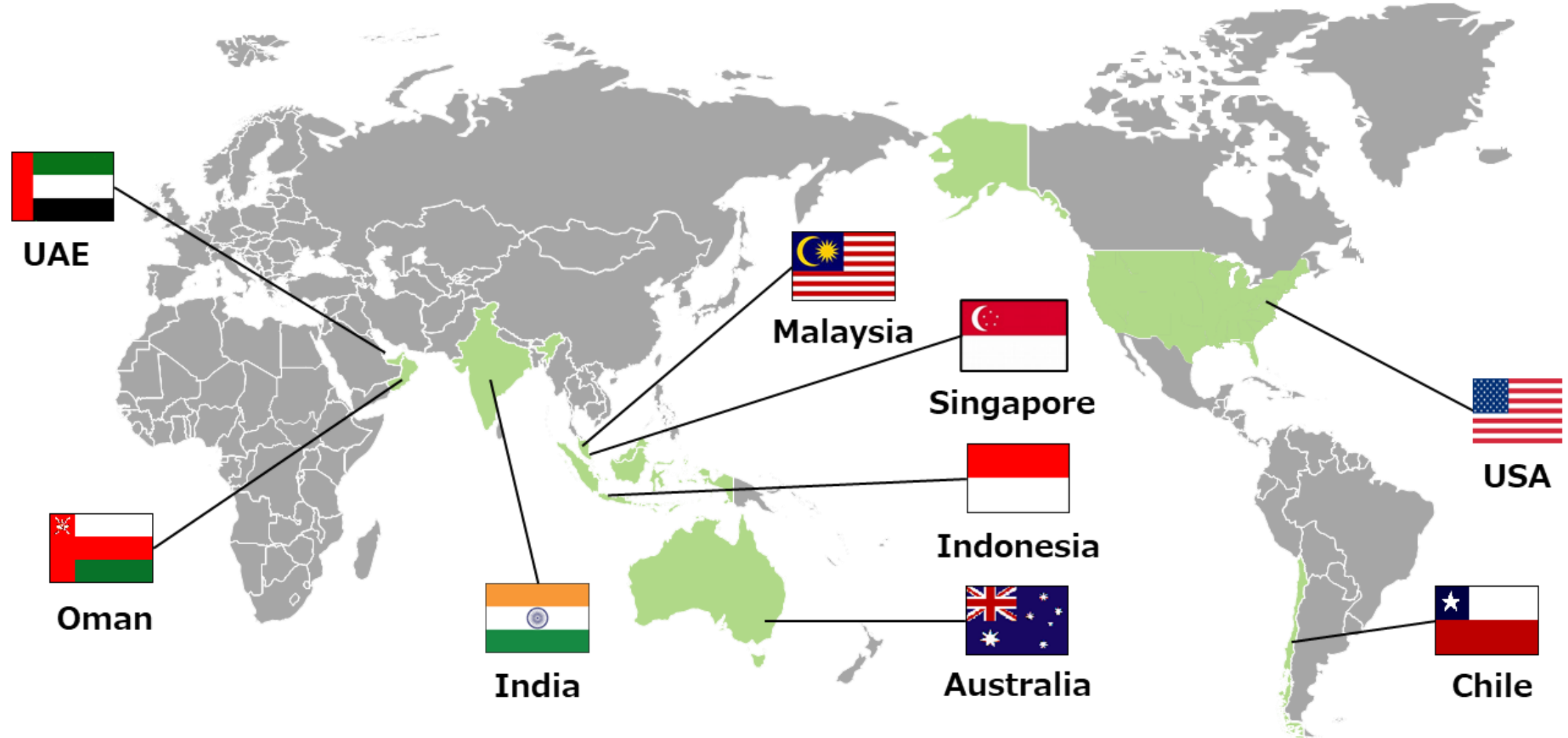
Stepwise increase of co-combustion ratio



Our Ammonia Utilization Technologies



Our Global Activities for Ammonia Value Chain



Clean Ammonia Project Development

